

Report to Trust Board

Date 24 November 2010

Agenda item no 8.2

<p>Title</p> <p>Author</p> <p>Responsible Director</p> <p>Purpose</p>	<p>Service line management consultation</p> <p>Stephen Wells, Strategic Project Manager</p> <p>Chief operating officer</p> <p>Decision</p>
<p>Action required</p>	<p>To agree the Clinical Business Unit structure as informed by the Consultation and the next steps,</p> <p>To thank Dr Jeremy Sizer, Consultant Anaesthetist , project Clinical lead for his resourcefulness and engagement with clinical colleagues,</p> <p>To agree the development of an “ all staff” guide to service line management,</p> <p>To note consultation responses in order to inform the transition process,</p> <p>To agree next steps – appointment of Associate Medical Directors and Business Unit Managers, for each CBU, by end December 2010,</p> <p>Agree the development of an “CBU foundation application process to establish each autonomous CBU, January –March 2011</p>
<p>Executive Summary</p>	<p>The paper outlines the outcome of the consultation on proposals for introducing service line management in the trust and makes recommendations</p>
<p>Relevant CQC standard/ NHS Constitution pledge</p>	<p>Principle 6 We will spend tax payers’ money carefully</p>
<p>Link to strategy/plans</p>	<p>Integral part of IBP</p>
<p>Impact assessment:</p> <ul style="list-style-type: none"> - quality - financial/business - equality/diversity - risk 	<p>Better clinical engagement should improve quality</p> <p>Re-alignment of the Divisional management structure to the Clinical Business Units,</p> <p>Alignment of Matrons and Nursing review with appointment of heads of Nursing to lead business agenda on quality and safety,</p> <p>Impact of NHS White Paper and future development of integrated care pathways between acute hospital and care delivered closer to home,</p> <p>Collaboration with GPs in future GP commissioning consortia vs. “competition, will require stronger clinical and management leadership,</p> <p>None.</p> <p>Re-structuring of the Divisional management team and appointment of new CBU Business Mangers and Associate Medical Directors.</p> <p>Maintaining momentum re; transition to CBUs due to senior management changes and appointment of new CEO.</p> <p>Competing priorities re: maintaining operational performance, delivering</p>

- legal/statutory CIPs and QIPP initiatives,
Future procurement of service line reporting software to understand
income and cost and service level and patient level,
None, other than filling posts
- sustainability None

Previous
consultation/decision/
discussion/

EMG - Development of Consultation Paper August - September 2010,
Review of consultation – Nov 2010

Date: 17.11.10